



**INVITATION TO BID**

**Request for Proposal Auction and Reserve Sale  
of Diesel Generator**

**CHE/CS/01/04/2017**  
**CLOSING DATE: 10 May 2017**  
**TIME: 11:00**

The CHE is an independent statutory body established by the Higher Education Act, no. 101 of 1997. As the Quality Council for Higher Education it advises the Minister of Higher Education and Training on all higher education issues and is responsible for quality assurance and promotion through the Higher Education Quality Committee.

**Council Members:** Prof N. Themba Mosia (Chairperson) Mr Luzuko Buku, Prof Chris de Beer, Prof André Keet, Mr Cassie Kruger, Dr Bandile Masuku, Prof Shireen Motala, Ms Nombulelo Nxesi, Dr Kimberley Porteus, Prof Selby Ripinga, Prof Beverley Thaver, Dr Mvuyo Tom, Prof Mala Singh, Prof Sophie Mogotlane, Prof John Mubangizi, Dr Thomas Auf Der Heyde, Dr Sagren Govender, Mr Suren Govender, Ms Joyce Mashabela, Dr Diane Parker, Dr Mafu Rakometsi, Dr Molapo Qhobela; Mr Joe Samuels, Prof Narend Baijnath (CEO).

## Invitation to Bid

### You are hereby invited to bid for a Disposed Generator

Description: Request for Proposal: Sale/Auction of Diesel Generator  
Bid Number: CHE/CS/01/04/2017  
Issue Date: 10 April 2017  
Closing Date: 10 May 2017 Closing time: **11:00 am**  
Item Viewing: 11 April 2017 till 05 May 2017  
Time: from 08h30 to 16h00  
Validity: Offer to be valid for **90** days from the closing date of the bid

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### **Interested parties are encouraged to fill in the Site Visit Confirmation Form**

Council on Higher Education will allow a site inspection for viewing the item. Should Tenders wish to attend they must complete and submit the site visit confirmation form, completed forms should be submitted via email. Tenders are advised to attend the site inspection in order to acquaint themselves with the nature of the Generator and its condition, as no claims will be entertained in this regard once the offer has been accepted.

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Offer/Proposal documents should be deposited in the tender box situated at:

1 Quintin Brand Street  
Perseus Technopark  
Brummeria  
Reception area

### **No faxes or emailed bids will be accepted**

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Bidders/Offerors should ensure that proposal is delivered timeously before the closing date and time to the correct address. If the proposal is late, it will not be accepted for consideration.

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- Proposals can be delivered between 08:00 and 15:30, Mondays to Fridays prior to the closing date and between 08:00 and 11:00 on the closing date.
- This proposal is subject to the General Conditions of Contract (GCC) and, any other Special Condition of Contract
- Any queries regarding sale/auction procedures and technical information may be directed to:

Name: Dorah Motlhalifi  
Tel: 012 349 3915  
Fax: 012 349 3878  
Email: [motlhalifi.d@che.ac.za](mailto:motlhalifi.d@che.ac.za)

### **All proposals must include the following information:**

- Company profile
- Proposal to state what is the driver for wanting to buy the generator
- Offer to be in a Rand value
- Offer to indicate mode of transport removal from the CHE premises

## Council on Higher Education Bidding Form

**Issue Date:** 10 April 2017

**Closing Date:** 10 May 2017

**Closing Time:** 11h00am

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Name of Buyer: \_\_\_\_\_

Bid Number: \_\_\_\_\_

Date: \_\_\_\_\_

Signature: \_\_\_\_\_

Item Description	Quantity	Bidding Price Offer

### Conditions of Sale

- The CHE shall, at any time, have the right to stop the bidding process, or to withdraw without providing reasons.
- Payment will be accepted by Finance by means of cash made out to the CHE.
- Goods are sold "VOETSTOOTS" and no claims will be considered by the CHE by virtue of incorrect description, quantity, inferior quality, condition, or any other ground whatsoever.
- No guarantees, warranties or any undertaking will be given by the CHE in this regard. Prospective buyers are therefore advised to inspect the goods before an offer is made.
- As soon as an offer has been accepted and the buyer has been informed, ownership and risk shall pass to the buyer and no complaints will be considered thereafter.
- Receipts shall only be issued to buyers after all monies have been paid. Only after this procedure the goods may be removed by the buyers.
- The release of any goods purchased will only be given by the CHE representative upon submission of the CHE sale receipt, a copy of such will be retained by CHE as proof of payment.
- All goods must be removed by the buyer in total before / within seven working days of the date of the sale at his/her own risk and cost. If the buyer fails to take possession of the goods within the time specified herein, the CHE has the right to, without further communication, confiscate and dispose of the goods as it may seem fit, without any reimbursement to the buyer.
- The CHE is under no obligation to provide assistance with the loading or removal of the goods purchased.
- Buyers, vehicles and equipment, will be allowed on the CHE (basement) premises at their own risk only and the CHE assumes no responsibility for their safety or for the safety of their property.
- The bidder will be disqualified should any attempt be made by the service provider/s, either directly or indirectly, to canvass the CHE, or any of its employees in respect of a bid between the date of the bid and the date of the award.

## DECLARATION OF INTEREST

1. Any legal person, including persons employed by the state<sup>1</sup>, or persons having a kinship with persons employed by the state, including a blood relationship, may make an offer or offers in terms of this invitation to bid (includes an advertised competitive bid, a limited bid, a proposal or written price quotation). In view of possible allegations of favouritism, should the resulting bid, or part thereof, be awarded to persons employed by the state, or to persons connected with or related to them, it is required that the bidder or his/her authorised representative declare his/her position in relation to the evaluating/adjudicating authority where-

- the bidder is employed by the state; and/or
- the legal person on whose behalf the bidding document is signed, has a relationship with persons/a person who are/is involved in the evaluation and or adjudication of the bid(s), or where it is known that such a relationship exists between the person or persons for or on whose behalf the declarant acts and persons who are involved with the evaluation and or adjudication of the bid.

2. **In order to give effect to the above, the following questionnaire must be completed and submitted with the bid.**

2.1 Full Name of bidder or his or her representative: .....

2.2 Identity Number:.....

2.3 Position occupied in the Company (director, trustee, shareholder<sup>2</sup>, member):  
.....

2.4 Registration number of company, enterprise, close corporation, partnership agreement or trust: .....

2.5 Tax Reference Number: .....

2.6 VAT Registration Number: .....

2.6.1 The names of all directors / trustees / shareholders / members, their individual identity numbers, tax reference numbers and, if applicable, employee / PERSAL numbers must be indicated in paragraph 3 below.

<sup>1</sup>“State” means –

- (a) any national or provincial department, national or provincial public entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No. 1 of 1999);
- (b) any municipality or municipal entity;
- (c) provincial legislature;
- (d) national Assembly or the national Council of provinces; or
- (e) Parliament.

<sup>2</sup>“Shareholder” means a person who owns shares in the company and is actively involved in the management of the enterprise or business and exercises control over the enterprise.

2.7 Are you or any person connected with the bidder  
presently employed by the state? **YES / NO**

2.7.1 If so, furnish the following particulars:

Name of person / director / trustee / shareholder/ member:

.....

Name of state institution at which you or the person connected to the bidder is employed:

Position occupied in the state institution: .....

Any other particulars:

.....  
.....  
.....

2.7.2 If you are presently employed by the state, did you obtain the appropriate authority to undertake remunerative work outside employment in the public sector? **YES / NO**

2.7.2.1 If yes, did you attach proof of such authority to the bid document? **YES / NO**

(Note: Failure to submit proof of such authority, where applicable, may result in the disqualification of the bid.

2.7.2.2 If no, furnish reasons for non-submission of such proof:

.....  
.....  
.....

2.8 Did you or your spouse, or any of the company's directors / trustees / shareholders / members or their spouses conduct business with the state in the previous twelve months? **YES / NO**

2.8.1 If so, furnish particulars:

.....  
.....  
.....

2.9 Do you, or any person connected with the bidder, have any relationship (family, friend, other) with a person employed by the state and who may be involved with the evaluation and or adjudication of this bid? **YES / NO**

2.9.1 If so, furnish particulars.

.....  
.....  
.....

2.10 Are you, or any person connected with the bidder, aware of any relationship (family, friend, other) between any other bidder and any person employed by the state who may be involved with the evaluation and or adjudication of this bid? **YES/NO**

2.10.1 If so, furnish particulars.

.....  
.....  
.....

2.11 Do you or any of the directors / trustees / shareholders / members **YES/NO** of the company have any interest in any other related companies whether or not they are bidding for this contract?

2.11.1 If so, furnish particulars:

.....  
 .....  
 .....

3. Full details of directors / trustees / members / shareholders.

Full Name	Identity Number	Personal Income Tax Reference Number	State Employee Number / Personnel Number

**4. DECLARATION**

I, THE UNDERSIGNED (NAME).....

CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 2 AND 3 ABOVE IS CORRECT. I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 23 OF THE GENERAL CONDITIONS OF CONTRACT SHOULD THIS DECLARATION PROVE TO BE FALSE.

.....  
 Signature

.....  
 Date

.....  
 Position

.....  
 Name of bidder

### CONTRACT FORM - RENDERING OF SERVICES

THIS FORM MUST BE FILLED IN DUPLICATE BY BOTH THE SERVICE PROVIDER (PART 1) AND THE PURCHASER (PART 2). BOTH FORMS MUST BE SIGNED IN THE ORIGINAL SO THAT THE SERVICE PROVIDER AND THE PURCHASER WOULD BE IN POSSESSION OF ORIGINALLY SIGNED CONTRACTS FOR THEIR RESPECTIVE RECORDS.

#### PART 1 (TO BE FILLED IN BY THE SERVICE PROVIDER)

1. I hereby undertake to render services described in the attached bidding documents to (name of the institution)..... in accordance with the requirements and task directives / proposals specifications stipulated in Bid Number..... at the price/s quoted. My offer/s remain binding upon me and open for acceptance by the Purchaser during the validity period indicated and calculated from the closing date of the bid .
2. The following documents shall be deemed to form and be read and construed as part of this agreement:
  - (i) Bidding documents, viz
    - Invitation to bid;
    - Tax clearance certificate;
    - Filled in task directive/proposal;
    - Declaration of interest;
    - Declaration of bidder’s past SCM practices;
    - Certificate of Independent Bid Determination;
    - Special Conditions of Contract;
  - (ii) General Conditions of Contract; and
  - (iii) Other (specify)
3. I confirm that I have satisfied myself as to the correctness and validity of my bid; that the price(s) and rate(s) quoted cover all the services specified in the bidding documents; that the price(s) and rate(s) cover all my obligations and I accept that any mistakes regarding price(s) and rate(s) and calculations will be at my own risk.
4. I accept full responsibility for the proper execution and fulfilment of all obligations and conditions devolving on me under this agreement as the principal liable for the due fulfilment of this contract.
5. I declare that I have no participation in any collusive practices with any bidder or any other person regarding this or any other bid.
6. I confirm that I am duly authorised to sign this contract.

NAME (PRINT) .....

CAPACITY .....

SIGNATURE .....

NAME OF FIRM .....

DATE .....

WITNESSES	
1	.....
	.
2	.....
	.

**DECLARATION OF BIDDER'S PAST  
SUPPLY CHAIN MANAGEMENT PRACTICES**

- 1 This Standard Bidding Document must form part of all bids invited.
- 2 It serves as a declaration to be used by institutions in ensuring that when goods and services are being procured, all reasonable steps are taken to combat the abuse of the supply chain management system.
- 3 The bid of any bidder may be disregarded if that bidder, or any of its directors have-
  - a. abused the institution's supply chain management system;
  - b. committed fraud or any other improper conduct in relation to such system; or
  - c. failed to perform on any previous contract.
- 4 **In order to give effect to the above, the following questionnaire must be completed and submitted with the bid.**

Item	Question	Yes	No
4.1	<p>Is the bidder or any of its directors listed on the National Treasury's Database of Restricted Suppliers as companies or persons prohibited from doing business with the public sector?  <b>(Companies or persons who are listed on this Database were informed in writing of this restriction by the Accounting Officer/Authority of the institution that imposed the restriction after the <i>audi alteram partem</i> rule was applied).</b></p> <p>The Database of Restricted Suppliers now resides on the National Treasury's website (<a href="http://www.treasury.gov.za">www.treasury.gov.za</a>) and can be accessed by clicking on its link at the bottom of the home page.</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
4.1.1	If so, furnish particulars:		
4.2	<p>Is the bidder or any of its directors listed on the Register for Tender Defaulters in terms of section 29 of the Prevention and Combating of Corrupt Activities Act (No 12 of 2004)?  <b>The Register for Tender Defaulters can be accessed on the National Treasury's website (<a href="http://www.treasury.gov.za">www.treasury.gov.za</a>) by clicking on its link at the bottom of the home page.</b></p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
4.2.1	If so, furnish particulars:		
4.3	<p>Was the bidder or any of its directors convicted by a court of law (including a court outside of the Republic of South Africa) for fraud or corruption during the past five years?</p>	Yes <input type="checkbox"/>	No <input type="checkbox"/>
4.3.1	If so, furnish particulars:		



4.4	Was any contract between the bidder and any organ of state terminated during the past five years on account of failure to perform on or comply with the contract?	Yes <input type="checkbox"/>	No <input type="checkbox"/>
4.4.1	If so, furnish particulars:		

**CERTIFICATION**

**I, THE UNDERSIGNED (FULL NAME).....  
CERTIFY THAT THE INFORMATION FURNISHED ON THIS DECLARATION FORM IS TRUE  
AND CORRECT.**

**I ACCEPT THAT, IN ADDITION TO CANCELLATION OF A CONTRACT, ACTION MAY BE  
TAKEN AGAINST ME SHOULD THIS DECLARATION PROVE TO BE FALSE.**

.....  
**Signature**

.....  
**Date**

.....  
**Position**

.....  
**Name of Bidder**

**CERTIFICATE OF INDEPENDENT BID DETERMINATION**

- 1 This Standard Bidding Document (SBD) must form part of all bids<sup>1</sup> invited.
- 2 Section 4 (1) (b) (iii) of the Competition Act No. 89 of 1998, as amended, prohibits an agreement between, or concerted practice by, firms, or a decision by an association of firms, if it is between parties in a horizontal relationship and if it involves collusive bidding (or bid rigging).<sup>2</sup> Collusive bidding is a *per se* prohibition meaning that it cannot be justified under any grounds.
- 3 Treasury Regulation 16A9 prescribes that accounting officers and accounting authorities must take all reasonable steps to prevent abuse of the supply chain management system and authorizes accounting officers and accounting authorities to:
  - a. disregard the bid of any bidder if that bidder, or any of its directors have abused the institution's supply chain management system and or committed fraud or any other improper conduct in relation to such system.
  - b. cancel a contract awarded to a supplier of goods and services if the supplier committed any corrupt or fraudulent act during the bidding process or the execution of that contract.
- 4 This SBD serves as a certificate of declaration that would be used by institutions to ensure that, when bids are considered, reasonable steps are taken to prevent any form of bid-rigging.
- 5 In order to give effect to the above, the attached Certificate of Bid Determination (SBD 9) must be completed and submitted with the bid:

**<sup>1</sup> Includes price quotations, advertised competitive bids, limited bids and proposals.**

**<sup>2</sup> Bid rigging (or collusive bidding) occurs when businesses, that would otherwise be expected to compete, secretly conspire to raise prices or lower the quality of goods and / or services for purchasers who wish to acquire goods and / or services through a bidding process. Bid rigging is, therefore, an agreement between competitors not to compete.**

**CERTIFICATE OF INDEPENDENT BID DETERMINATION**

I, the undersigned, in submitting the accompanying bid:

\_\_\_\_\_  
(Bid Number and Description)

in response to the invitation for the bid made by:

\_\_\_\_\_  
(Name of Institution)

do hereby make the following statements that I certify to be true and complete in every respect:

I certify, on behalf of: \_\_\_\_\_ that:  
(Name of Bidder)

1. I have read and I understand the contents of this Certificate;
2. I understand that the accompanying bid will be disqualified if this Certificate is found not to be true and complete in every respect;
3. I am authorized by the bidder to sign this Certificate, and to submit the accompanying bid, on behalf of the bidder;
4. Each person whose signature appears on the accompanying bid has been authorized by the bidder to determine the terms of, and to sign the bid, on behalf of the bidder;
5. For the purposes of this Certificate and the accompanying bid, I understand that the word "competitor" shall include any individual or organization, other than the bidder, whether or not affiliated with the bidder, who:
  - (a) has been requested to submit a bid in response to this bid invitation;
  - (b) could potentially submit a bid in response to this bid invitation, based on their qualifications, abilities or experience; and
  - (c) provides the same goods and services as the bidder and/or is in the same line of business as the bidder

6. The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However communication between partners in a joint venture or consortium<sup>3</sup> will not be construed as collusive bidding.
7. In particular, without limiting the generality of paragraphs 6 above, there has been no consultation, communication, agreement or arrangement with any competitor regarding:
  - (a) prices;
  - (b) geographical area where product or service will be rendered (market allocation)
  - (c) methods, factors or formulas used to calculate prices;
  - (d) the intention or decision to submit or not to submit, a bid;
  - (e) the submission of a bid which does not meet the specifications and conditions of the bid; or
  - (f) bidding with the intention not to win the bid.
8. In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications and conditions or delivery particulars of the products or services to which this bid invitation relates.
9. The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.

**<sup>3</sup> Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.**

10. I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

.....  
Signature

.....  
Date

.....  
Position

.....  
Name of Bidder

# 1. BACKGROUND INFORMATION

## 1.1 CONTRACTING AUTHORITY - COUNCIL ON HIGHER EDUCATION

The Council on Higher Education (CHE) is an independent statutory body established by the Higher Education Act, No. 101 of 1997, as amended. The CHE as the Quality Council for Higher Education advises the Minister of Higher Education and Training on all higher education policy issues, and is responsible for quality assurance and promotion through the Higher Education Quality Committee (HEQC). More information on the CHE can be obtained from the CHE's website (<http://www.che.ac.za>).

## 1.2 PROJECT DESCRIPTION

### **Purpose**

The Council on Higher Education has newly acquired a multi-functional Diesel Generator and wishes to invite interested buyers/parties to submit their non-bidding proposal for purchasing the old disposed Diesel Generator from, the Council on Higher Education.

## 1.3 INFORMATION TO SUBMIT

Interested parties are required to submit their binding price offer for the Diesel Generator in accordance with the requirements stipulated below:

### 1.3.1 Company profile

Proposal to state company core business and background

### 1.3.2 Economic Motivation

- Proposal to state what is the driver for wanting to buy the generator
- Proposal to state the value of their offer
- Offer to indicate mode of transport removal from the CHE premises, the cost thereof will be for the Tenderer's own account.

## 1.4 **The following conditions, regarding the removal of goods must be brought under the attention of the buyers:**

- Goods must be removed by the buyer within seven (7) working days from the date of the sale on his own risk and cost.
- If the buyer fails to take possession of the goods within the specified time frame, the Council On Higher Education has the right to, without further communication, confiscate and dispose of the goods as it may deem fit, without any reimbursement to the buyer.

***NB: The CHE is under no obligation to provide assistance with the loading or removal of the goods purchased.***

## **1.5. PROCESS**

### **1.5.1 Evaluation Process**

Only the highest offer acceptable on a market related will be considered. After the price evaluation, the offer will be compared and the highest offer submitted will be considered

### **1.5.2 Bidding Process**

- Bid box will be placed in the reception area from the 11 April 2017 until the closing date, 10 May 2017 at 11h00 am.
- A closing date will be stipulated on the form; no late bids will be accepted.
- After all bids have been received and closed, Supply Chain Management with Chief Accountant and one independent person from finance will evaluate the bids.
- The bids will be given to the highest bidder.
- All the payment should be done upfront before removing the assets from the building.
- All payments for bids will be handled by Finance unit.

## **1.6 IMPORTANT NOTE**

### **Conditions of Sale**

- a) The CHE shall, at any time, have the right to stop the bidding process, or to withdraw without providing reasons.
- b) Payment will be accepted by Finance by means of cash made out to the CHE.
- c) Goods are sold "VOETSTOOTS" and no claims will be considered by the CHE by virtue of incorrect description, quantity, inferior quality, condition, or any other ground whatsoever.
- d) No guarantees, warranties or any undertaking will be given by the CHE in this regard. Prospective buyers are therefore advised to inspect the goods before an offer is made.
- e) As soon as an offer has been accepted and the buyer has been informed, ownership and risk shall pass to the buyer and no complaints will be considered thereafter.
- f) Receipts shall only be issued to buyers after all monies have been paid. Only after this procedure the goods may be removed by the buyers.
- g) The release of any goods purchased will only be given by the CHE representative upon submission of the CHE sale receipt, a copy of such will be retained by CHE as proof of payment.
- h) All goods must be removed by the buyer in total before / within seven working days of the date of the sale at his/her own risk and cost. If the buyer fails to take possession of the goods within the time specified herein, the CHE has the right to, without further communication, confiscate and dispose of the goods as it may seem fit, without any reimbursement to the buyer.
- i) The CHE is under no obligation to provide assistance with the loading or removal of the goods purchased.
- j) Buyers, vehicles and equipment, will be allowed on the CHE (basement) premises at their own risk only and the CHE assumes no responsibility for their safety or for the safety of their property.
- k) The bidder will be disqualified should any attempt be made by the service provider/s, either directly or indirectly, to canvass the CHE, or any of its employees in respect of a bid between the date of the bid and the date of the award.

PO Box 94  
Persequor Park  
0020  
1 Quintin Brand Street, Persequor  
Technopark, Tshwane

T +27 12 349 3840  
F +27 12 349 3942  
Email: [Motlhalifi.d@che.ac.za](mailto:Motlhalifi.d@che.ac.za)



## Site Visit and RFP Response Confirmation Form.

### Request for Proposal Auction and Reserve Sale of Diesel Generator.

Please Return the completed Form To: Email: [Motlhalifi.@che.ac.za](mailto:Motlhalifi.@che.ac.za)

Attention: Ms Dorah Motlhalifi

FROM	Company Name	
	Contact Number	
	Date	
	Phone Number	
	Email Address	

<input type="checkbox"/>	YES, we will be attending the site visit. There will be ____ representatives attending. Please see NOTE below
<input type="checkbox"/>	Yes, we will be submitting a response to RFP.

**Note:**

- 1) A maximum of two (2) representatives per company will be allowed.
- 2) Furnish copies of South African documents (IDs) of the attendees with this form. Attendees will be required to also bring their IDs to access CHE's premises (if attendees do not bring their ID's, they will not be granted access).
- 3) Please note that foreign nationals require security clearance to access the CHE premises, the clearance of which usually requires at least three months: as such, there will be no adequate time for security clearance of foreign nationals without South African identification documents during timeframes if this RFP. Prospective respondents are therefore required to take note.

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**Council Members:** Prof N. Themba Mosia (Chairperson) Mr Luzuko Buku, Prof Chris de Beer, Prof André Keet, Mr Cassie Kruger, Dr Bandle Masuku, Prof Shireen Motala, Ms Nombulelo Nxesi, Dr Kimberley Porteus, Prof Selby Ripinga, Prof Beverley Thaver, Dr Mvuyo Tom, Prof Mala Singh, Prof Sophie Mogottane, Prof John Mubangizi, Dr Thomas Auf Der Heyde, Dr Sagren Govender, Mr Suren Govender, Ms Joyce Mashabela, Dr Diane Parker, Dr Mafu Rakometsi, Dr Molapo Qhobela; Mr Joe Samuels, Prof Narend Bajinath (CEO).